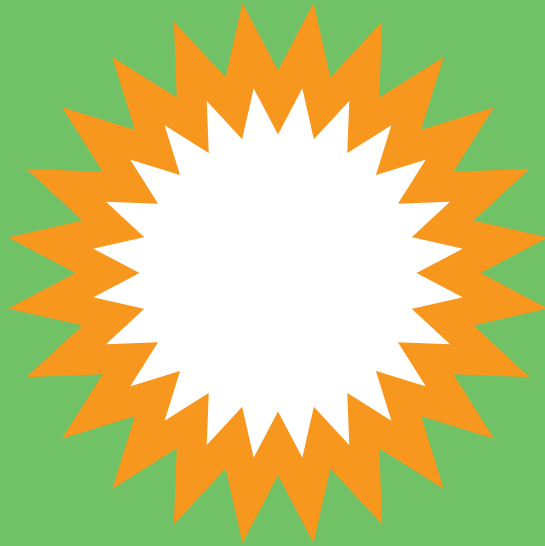


Sustainability



2011 was a year of expansion and maturation for Akamai's environmental sustainability initiative. We continued our focus on network operational energy efficiency and productivity, and we broadened this focus to include our network data center partners and electronic waste management.

Mitigating Our Environmental Impact

To address the systematic management and mitigation of our environmental impacts, we implemented an environmental management system based on ISO 14001.

Akamai's customers leverage our shared, distributed cloud platform as they shift traditional brick and mortar activities to the Internet. This shift is driving dramatic efficiencies across industries and around the globe. Our environmental performance improvements also help our customers further mitigate their own energy, carbon and material impacts.

We have continued to make impressive reductions in our network energy and carbon intensity. At the end of 2011, our network operations represented more than 90% of our overall environmental (or carbon) footprint. As shown in the graph below, we have been able to reduce our network carbon intensity by 66% since 2009⁷, despite a nearly four-fold increase in peak traffic over the same time period. While we saw a slowing in the year-over-year intensity reduction from more than 30% in 2009 and 2010 to 20% in 2011, we believe that innovations in how we deploy and manage the network as well as dramatic improvements in hardware energy efficiency can result in reductions of more than 40% in 2012.

These intensity reductions were complemented by commensurate avoided energy consumption and carbon generation on the data center side. One example of this is resultant reduced cooling load in the datacenter. Achieving these reductions presents a challenge because these third-party operations are substantial and outside of Akamai's direct control. To address this, in 2011 we began an initiative to partner with our data center providers to more accurately quantify and mitigate the environmental aspects of our outsourced operations.

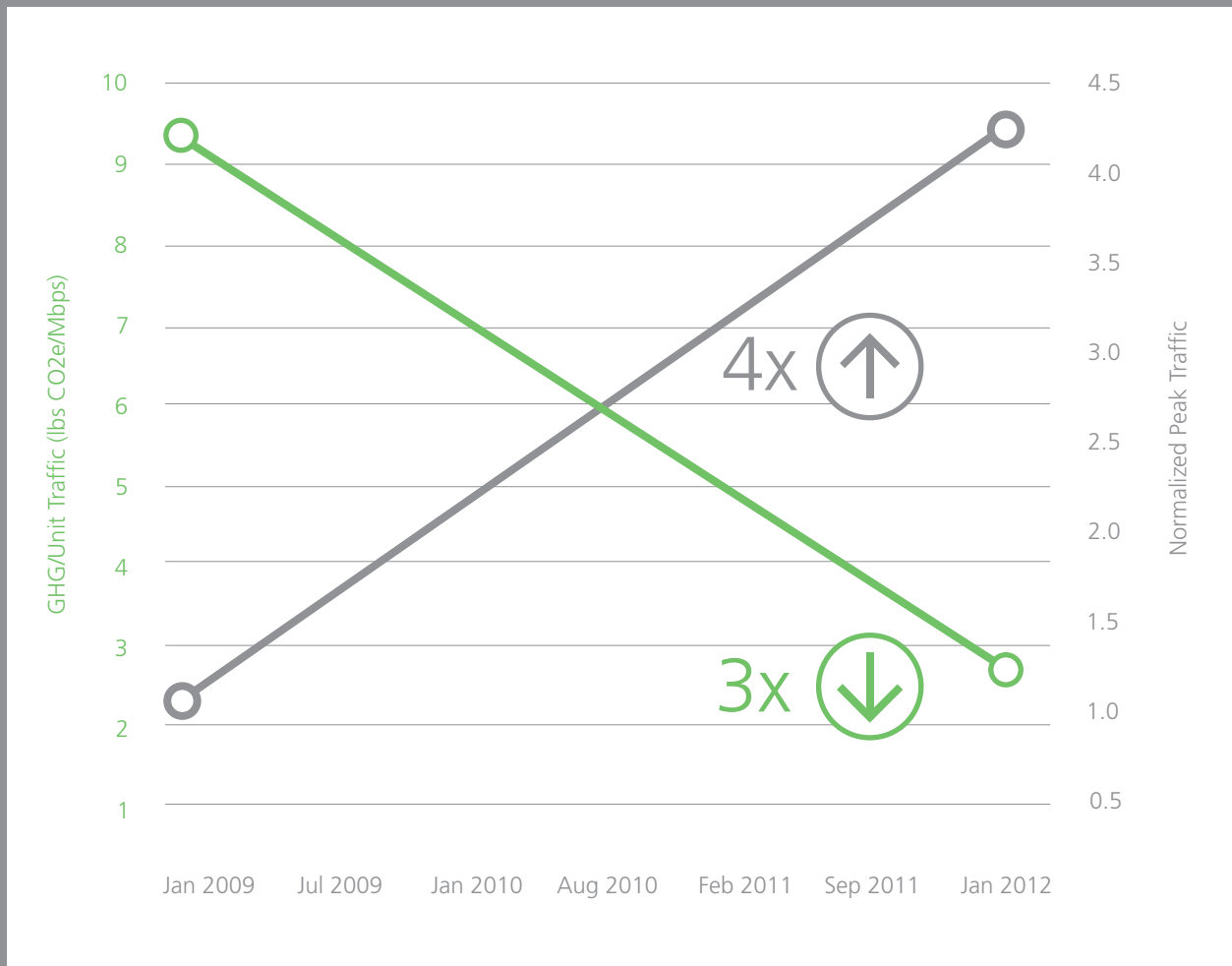
Finally, Akamai has taken steps to address the large volume of electronic equipment such as servers and laptops that we decommission annually. Akamai now uses only e-Stewards certified suppliers to ensure that our discarded assets are processed in a socially and environmentally responsible manner, and that we are recovering their full economic value.

For more information about our sustainability activities visit www.akamai.com/sustainability.

⁷ The Greenhouse Gas Protocol Corporate Accounting and Reporting Standard is used for Scope 1 and Scope 2 emissions associated with Akamai's leased offices. A proxy method was used to estimate the electricity consumption associated with Akamai's network servers hosted in third party data centers. This method is described in more detail at www.akamai.com/sustainability/methodology.

Akamai Network Carbon Intensity Improves as Traffic Grows

January 2009 – January 2012



Our network operations represent more than 90% of our overall environmental (or carbon) footprint. Network carbon intensity is the most important measurement of our sustainability. Measured as pounds of CO2 equivalents against network traffic, we have been able to reduce our network carbon intensity 66% since 2009.